A Snapshot

- One of the oldest and the 5th largest in the Indian formulations market worth over Rs. 350 bn  
  *(Source: ORG IMS MAT Jun-09)*
- Operations in US, Europe, Japan, Latin America, Asia Pacific, Africa, Middle East and CIS regions
- International sales in generic markets contribute to over 33% of revenues
- 60% growth in formulation exports in last 5 years
- Market leader in niche Indian consumer healthcare market with strong brands
- Innovation driven – investing over 6% of revenues p.a. on NME, Biological and NDDS research and Generics development
## Priorities achieved: 2008-09

<table>
<thead>
<tr>
<th>Strategic forays in key markets</th>
<th>✓ Acquired Laboratorios Combix to enter Spain and acquired majority stake in Simayla Pharmaceuticals, South Africa</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continued research focus</td>
<td>✓ Invested over 6% of revenue on research. Filed IND ZYT1 with DCGI and USFDA</td>
</tr>
<tr>
<td>Strengthening the regulatory pipeline</td>
<td>✓ 19 ANDAs &amp; 14 DMFs filed during the year (Cumulative 92 ANDA and 76 DMFs filings)</td>
</tr>
<tr>
<td>Unlocking value in the consumer business</td>
<td>✓ Restructured the consumer business &amp; integrated it into Carnation. The company is now renamed as Zydus Wellness Ltd.</td>
</tr>
<tr>
<td>Building win-win partnerships</td>
<td>✓ Signed pact with Eli Lilly for drug discovery and development in the CVS segment</td>
</tr>
<tr>
<td></td>
<td>✓ Hospira JV all geared up to start commercial operations from Q1 FY 09-10</td>
</tr>
</tbody>
</table>
Financial highlights

Operating Income (Rs. Mio)
- FY 06-07: 18,288
- FY 07-08: 23,229, +27%
- FY 08-09: 29,275, +26%

EBIDTA (Rs. Mio)
- FY 06-07: 3,521
- FY 07-08: 4,582, +32%
- FY 08-09: 6,058, +30%

Net Profit # (Rs. Mio)
- FY 06-07: 2,102, +25%
- FY 07-08: 2,633, +23%
- FY 08-09: 3,234

EPS # (Rs.)
- FY 06-07: 16.74
- FY 07-08: 20.96, +25%
- FY 08-09: 23.69, +13%

# Net Profit and EPS excludes Exceptional Items
State of the art facilities and infrastructure

- **Finished Dosage Form, Goa**
- **API, Dabhasa (USFDA approved)**
- **Fine Chemicals, Moraiya**
- **Finished Dosage Form, Sikkim**
- **Finished Dosage Form, Moraiya (USFDA Approved)**
- **Pantoprazole Intermediates for Nycomed JV**
- **API, Ankleshwar (USFDA Approved)**
- **Cytotoxic Injectables for Hospira JV**
Core business areas and Revenue break-up (FY 08-09)

Revenue break-up by segment

- India Consumer: 7% ▲27%
- India Others: 4% ▲9%
- APIs: 12% ▲25%
- Exports Formulations: 33% ▲50%
- India Formulations: 44% ▲10%

Revenue break-up by region

- Emerging Mkts.: 14% ▲45%
- Regulated Mkts.: 30% ▲46%
- India Business: 56% ▲10%
- EU
5th largest in Indian Pharma market with over Rs 12 bn sales

- Leading positions in key segments – CVS, GI, Female Healthcare and Respiratory (participated market segments)

- 15 brands feature amongst the top 300 brands

- Launched >25 new products and >30 line extensions in FY 08-09, of which 15 were first in India

- Dedicated task force for Nutraceuticals, Rheumatology, Diagnostics and COPD segments

- Tapping the rural market – the next growth driver

Note: All figures and market related information sourced from ORG IMS MAT Jun-09
International formulations: two-fold focus

Focusing on developed generic markets which constitute 22% of global sales

- US - Zydus Pharmaceuticals USA Inc.
- Europe
  - France - Zydus France SAS
  - Spain - Laboratorios Combix
- Japan – Nippon Universal Pharmaceuticals Ltd.

Driving growth in emerging markets which contribute to 11% of global sales

- Brazil –
  - Branded - Quimica e Pharmaceutica Nikkho Do Brazil Ltda.
  - Generics – Zydus Healthcare Brazil Ltda.
- Emerging Markets
  - Asia Pacific- Sri Lanka, Myanmar, Taiwan, Philippines
  - South Africa - Simayla Pharmaceuticals Pty. Ltd.
  - Africa, Middle East - Sudan, Uganda, Algeria
  - CIS - Russia, Ukraine
One of the fastest growing generic companies in US

- Started operations in 2005 and adopted a “Customer Centric Model”
- 25 products launched. 8 - 10 products to be added every year
- Products enjoy 5 - 25% market share
- Focusing on delivery based, difficult to make products, the next growth driver

KEY STRENGTHS

- A robust regulatory pipeline
- Over half of the products use own API
- Started filing ANDAs for Aerosols (4 so far) and Parenterals (7 so far)
- Plan to file 12 - 15 ANDAs p.a.
Over 2.5% market share in participated French market; 24 product launches in Spain

**Strong presence in Euro 2.3 bn French market**
- Rated one of the fastest growing companies in France by IMS
- Launched >150 presentations (~75 molecules) in France
- Continuous focus on enrichment of customer relations and portfolio expansion thru new launches

**Acquired Laboratorios Combix in 2008 to enter Euro 0.7 bn Spanish market**
- Launched 24 molecules in Spain so far
- Plan to increase portfolio to tap this less penetrated market

**KEY STRENGTHS**
- Leveraging India’s low cost base – started supplying over 30% of France sales from India
- New product filings include 9 products for Spanish market
Strategies for world’s 2nd largest market valued at $3bn: Japan

- Market valued at $3 bn, growing at ~12%, with very low generic penetration of ~5% in value terms, 17% in volume terms (Source: IGPA)

- Acquired Nippon Universal Pharma. Ltd. (NUP) with a marketing set-up and a small manufacturing facility in FY 07-08

- Plans to establish NUP as a generic player in Japan by introducing new products through in-licensing route as well product registrations from India

- Launched 20 new in-licensed products in FY 08-09

- Sales of Rs. 219 Mio. in FY 08-09, up 339%
Achievements in the $12bn Brazilian pharma market growing at 15-18% p.a.

- Set up Zydus Healthcare Brazil Ltda (100% subsidiary) to enter generics market in 2005-06
- Filed 47 dossiers so far for generic and branded products from India, of which 19 have been approved. Launched 16 generic products so far
- Acquired Nikkho in 2007-08 to foray into the fast growing, profitable and sustainable branded generics segment
- A profit-making co., Nikkho has a mfg. facility and strong marketing and distribution network in Brazil
- Expanded the branded basket to over 20 products with launch of several new brands from India and a few acquired brands
- Planning to increase product portfolio in both branded and generics market with 8-10 launches every year
Exports to emerging markets grew by >30% in last 4 years

- Operations in over 20 semi / non regulated emerging markets of Asia Pacific, Africa, Middle East and CIS regions
- Focusing on rapidly growing markets of Russia, South Africa, Taiwan and Philippines
- No.1 Indian company in Uganda and Sudan and amongst top 3 Indian pharma cos. in Sri Lanka and Myanmar
- Acquired majority stake in Simayla Pharma of South Africa, Africa’s largest and only regulated market valued at $2.8 bn
- Simayla was rated the fastest growing and No.1 new product launch generic company in South Africa
- Plan to launch several new products in South Africa from the group’s strong pipeline built from India and leverage Simayla’s marketing capabilities
Zydus Wellness – A market leader with iconic and niche consumer brands

Restructured consumer business with de-merger of consumer business from Cadila Healthcare into Carnation in FY 08-09.

Company now renamed as Zydus Wellness Ltd.
A pioneer in the low calorie sweetener segment and a trendsetter in skincare products

- **Sugar Free** – India’s largest selling sugar substitute with market share of over 82% *(Source: AC Nielsen)*.

- Growing at CAGR of 25% for last 3 years, the brand recorded sales of Rs. 778 Mio. in FY 08-09

- **Everyuth** range of skincare products are also category leaders, growing by 25% for last 3 years and crossed sales of Rs. 500 Mio. in FY 08-09

- Recently launched **Menz** – a skincare range for Men

- Acquired **Nutralite**, India’s largest selling margarine in FY 06-07

- Revamped brand Nutralite, which grew by over 25% y-o-y post acquisition and crossed sales Rs. 660 Mio. in FY 08-09
Unlocking value through win-win alliances

- **Zydus Nycomed JV – most successful contract manufacturing JV in India**
  - State-of-the-art API mfg. plant for Pantoprazole intermediates
  - Expanded scope - more APIs to be sourced by Nycomed from this JV

- **Zydus Hospira - JV for oncology injectables (Generics)**
  - State-of-the-art cytotoxic facility located in an SEZ near Ahmedabad
  - Plan to manufacture 6 oncology products
  - Commercial production and supplies for EU market commenced in May-09
  - Full capacity utilisation expected by FY 11-12

- **Zydus BSV - JV for oncology NDDS**
  - State-of-the-art mfg. plant in SEZ near Ahmedabad
  - Launched NDDS product in India in 2008 as Nudoxa

- 40 other contracts with innovator and generic MNCs with peak revenue potential of $ 50 Mio.
Ongoing Investment in Newer Portfolios
Worth over $180 bn

Current business

Near term opportunity

Mid term opportunities

Note: Value indicated is estimated brand sale ($)

Zydus New Portfolio
Near term

• Pulmonary: 20 bn
• Transdermal: 10 bn
• Injectables: 17 bn
• Oncology: 55 bn

Zydus New Portfolio
Mid term

• Biogenerics: 40 bn
• Transdermal: 10 bn
• Vaccine: 22 bn
• Topical: 16 bn

Oral

• One of the leading player in regulatory market
• Crossed sales of Rs 1000 cr. FY 08-09 year
A scientific talent pool of 850 and investing over 6% of the turnover on research

Zydus Research Centre (ZRC)
- Located in Ahmedabad
- Focus on NME Research, Biologicals & NDDS

Pharmaceutical Technology Centre (PTC)
- 2 centers – one located in Ahmedabad, another in Mumbai
- Focus on Finished Dosage Form Development & NDDS

API Process Research
- Located in Dabhasa, Gujarat
- Focus on Process Development

Talent Pool of ~850 Scientists
- Generics/Developmental 335 scientists
- API & Others 180 scientists
- NME & Drug Discovery 335 scientists

R&D Investment: Rs. 1877 Mio. in FY 08-09
- Generics / Developmental Rs. 1108 Mio.
- API & Others Rs. 304 Mio.
- NME & Drug Discovery Rs. 465 Mio.
Dedicated facility for NME research: Zydus Research Centre

- Areas of focus: Dyslipidemia, Diabetes, Obesity, Inflammation
- Facility for target identification to pre-clinical research / early clinical development
- 2nd company in India to be accredited by AAALAC (Association for Assessment and Accreditation of Laboratory Animal Care)
- Signed a new drug discovery and development pact with Eli Lilly and Company, focused on cardiovascular research
- Time span of up to 6 years, potential milestone payments of up to $ 300 Mio. on licensing of molecules to Eli Lilly and royalties on sales of successful compounds

NME Pipeline:

<table>
<thead>
<tr>
<th>NME</th>
<th>Pre Clinical</th>
<th>IND Filing</th>
<th>Phase 1</th>
<th>Phase 2</th>
<th>Phase 3</th>
</tr>
</thead>
<tbody>
<tr>
<td>ZYH1</td>
<td>Dyslipidemia</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ZYO1</td>
<td>Obesity</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ZYO1</td>
<td>Obesity</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ZYH7</td>
<td>Dyslipidemia</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ZYT1</td>
<td>Dyslipidemia</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ZYD1</td>
<td>Diabetes</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Also filed with USFDA
### Highlights: Q1 FY 09-10 Results

<table>
<thead>
<tr>
<th>Consolidated</th>
<th>Q1 09-10</th>
<th>Q1 08-09</th>
<th>Growth y-y%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Domestic Sales</td>
<td>4,758</td>
<td>4,213</td>
<td>12.9%</td>
</tr>
<tr>
<td>Exports Sales</td>
<td>4,138</td>
<td>2,765</td>
<td>49.7%</td>
</tr>
<tr>
<td><strong>Total Gross Sales</strong></td>
<td>8,896</td>
<td>6,978</td>
<td>27.5%</td>
</tr>
<tr>
<td><strong>Total Operating Income</strong></td>
<td>9,035</td>
<td>7,140</td>
<td>26.5%</td>
</tr>
<tr>
<td>EBIDT</td>
<td>2,036</td>
<td>1,617</td>
<td>25.9%</td>
</tr>
<tr>
<td>EBIDT % to Total Income</td>
<td>22.6%</td>
<td>22.6%</td>
<td></td>
</tr>
<tr>
<td><strong>Net Profit #</strong></td>
<td>1,256</td>
<td>897</td>
<td>40.0%</td>
</tr>
<tr>
<td>Net Profit % to Total Income</td>
<td>13.9%</td>
<td>12.6%</td>
<td></td>
</tr>
<tr>
<td><strong>EPS (Rs.) #</strong></td>
<td>9.20</td>
<td>6.57</td>
<td>40.0%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Consolidated</th>
<th>Jun-09</th>
<th>Mar-09</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Worth</td>
<td>13,410</td>
<td>12,352</td>
</tr>
<tr>
<td>Net Debt</td>
<td>8,941</td>
<td>10,157</td>
</tr>
<tr>
<td>Net Fixed Assets</td>
<td>17,613</td>
<td>17,187</td>
</tr>
<tr>
<td>Net Current Assets</td>
<td>9,567</td>
<td>8,696</td>
</tr>
</tbody>
</table>

# Net Profit and EPS excludes Exceptional Items
Our Vision

Zydus shall be a leading global healthcare provider with a robust product pipeline and sales of over $1 bn by 2010; we shall achieve sales of over $3 bn by 2015 and be a research-based pharmaceutical company by 2020.
This presentation may include certain “forward looking statements”, based on current expectations, within the meaning of applicable laws and regulations. Actual results may differ and the company does not guarantee realization of these statements. The Company also disclaims any obligation to revise any forward-looking statements. The viewers may use their own judgement and are advised to make their own calculations before deciding on any matter based on the information given herein.

No part of this presentation may be reproduced, quoted or circulated without prior written approval from Cadila Healthcare Ltd.